

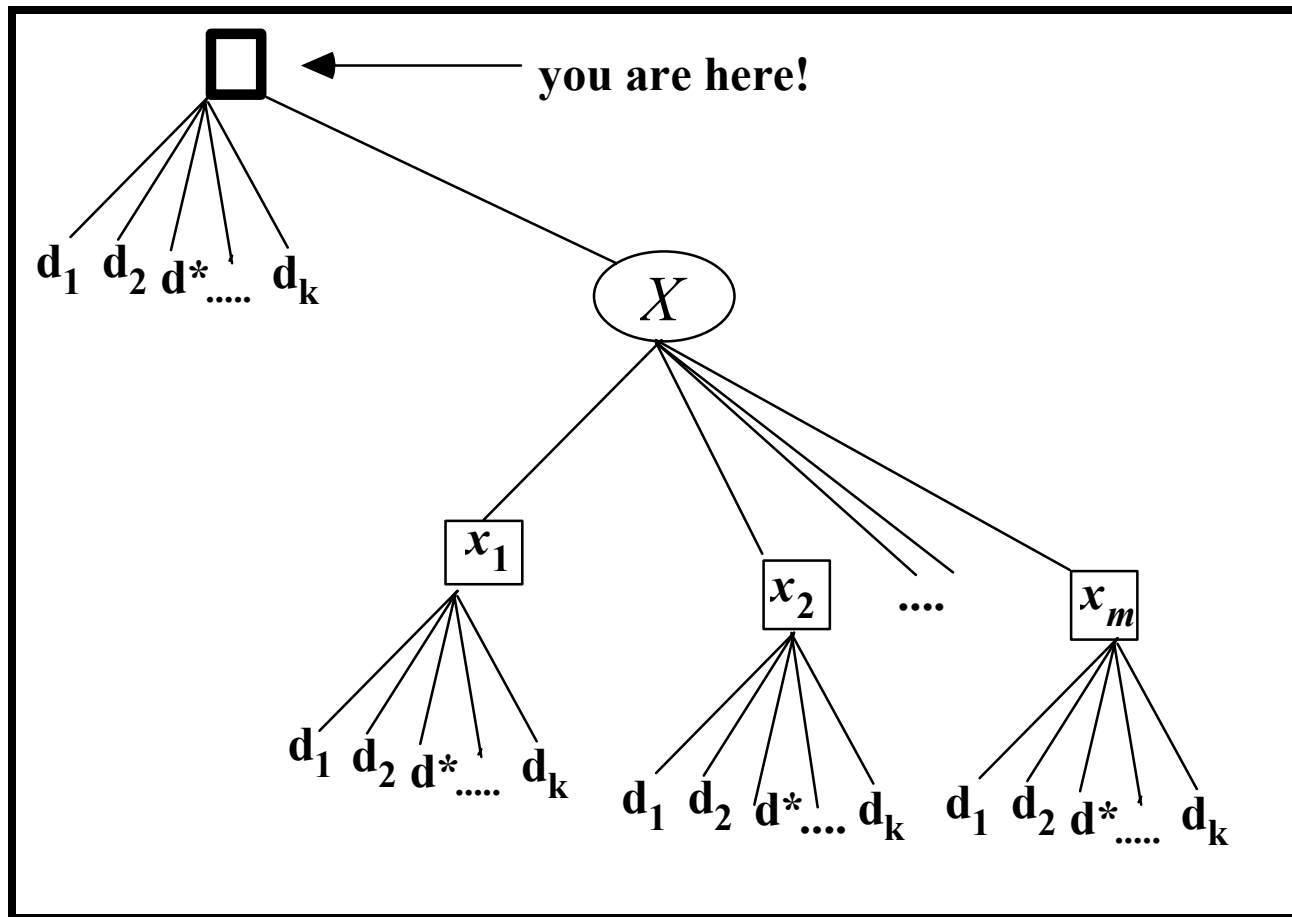
## *Sequential Decisions*

### **A Basic Theorem of (Bayesian) Expected Utility Theory:**

If you can postpone a terminal decision in order to observe, *cost free*, an experiment whose outcome might change your terminal decision, then it is strictly better to postpone the terminal decision in order to acquire the new evidence.

**The analysis also provides a value for the new evidence, to answer:**

**How much are you willing to "pay" for the new information?**



An agent faces a current decision:

- with  $k$  **terminal options**  $D = \{d_1, \dots, d^*, \dots, d_k\}$  ( $d^*$  is the best of these)
- and one **sequential** option: first conduct experiment  $X$ , with outcomes  $\{x_1, \dots, x_m\}$  that are observed, then choose from  $D$ .

## Terminal decisions (acts) as functions from states to outcomes

The canonical decision matrix: **decisions**  $\times$  **states**

	$s_1$	$s_2$			$s_j$			$s_n$
$d_1$	$O_{11}$	$O_{12}$			$O_{1j}$			$O_{1n}$
$d_2$	$O_{21}$	$O_{22}$			$O_{2j}$			$O_{2n}$
$d_m$	$O_{m1}$	$O_{m2}$			$O_{mj}$			$O_{mn}$

$$d_i(s_j) = \text{outcome } O_{ij}.$$

What are “**outcomes**”?

That depends upon which version of expected utility you consider.

We will allow arbitrary outcomes, providing that they admit a von Neumann-Morgenstern cardinal utility  $U(\bullet)$ .

A central theme of Subjective Expected Utility [*SEU*] is this:

- axiomatize preference  $\leq$  over decisions so that

$$d_1 \leq d_2 \quad \text{iff} \quad \sum_j \mathbf{P}(s_j)\mathbf{U}(o_{1j}) \leq \sum_j \mathbf{P}(s_j)\mathbf{U}(o_{2j}),$$

for **one** subjective (personal) probability  $\mathbf{P}(\bullet)$  defined over *states*  
and **one** cardinal utility  $\mathbf{U}(\bullet)$  defined over *outcomes*.

- Then the decision rule is to choose that (an) option that *maximizes SEU*.

Note: In this version of SEU, which is the one that we will use here:

- (1) decisions and states are probabilistically independent,  $\mathbf{P}(s_j) = \mathbf{P}(s_j \mid d_i)$ .

*Aside:* This is necessary for a fully general *dominance* principle. That is, assume (simple)

*Dominance:*  $d_1 < d_2$  if  $\mathbf{U}(o_{1j}) < \mathbf{U}(o_{2j})$  ( $j = 1, \dots, n$ ).

Note well that if  $\mathbf{P}(s_j) \neq \mathbf{P}(s_j \mid d_i)$ , then *dominance* may fail.

- (2) Utility is state-independent,  $\mathbf{U}_j(o_{i,j}) = \mathbf{U}_h(o_{g,h})$ , if  $o_{i,j} = o_{g,h}$ .

Here,  $\mathbf{U}_j(o_{\bullet,j})$  is the conditional utility for outcomes, given state  $s_j$ .

- (3) (Cardinal) Utility is defined up to positive linear transformations,  $\mathbf{U}'(\bullet) = a\mathbf{U}(\bullet) + b$  ( $a > 0$ ) is also the same utility function for purposes of *SEU*.

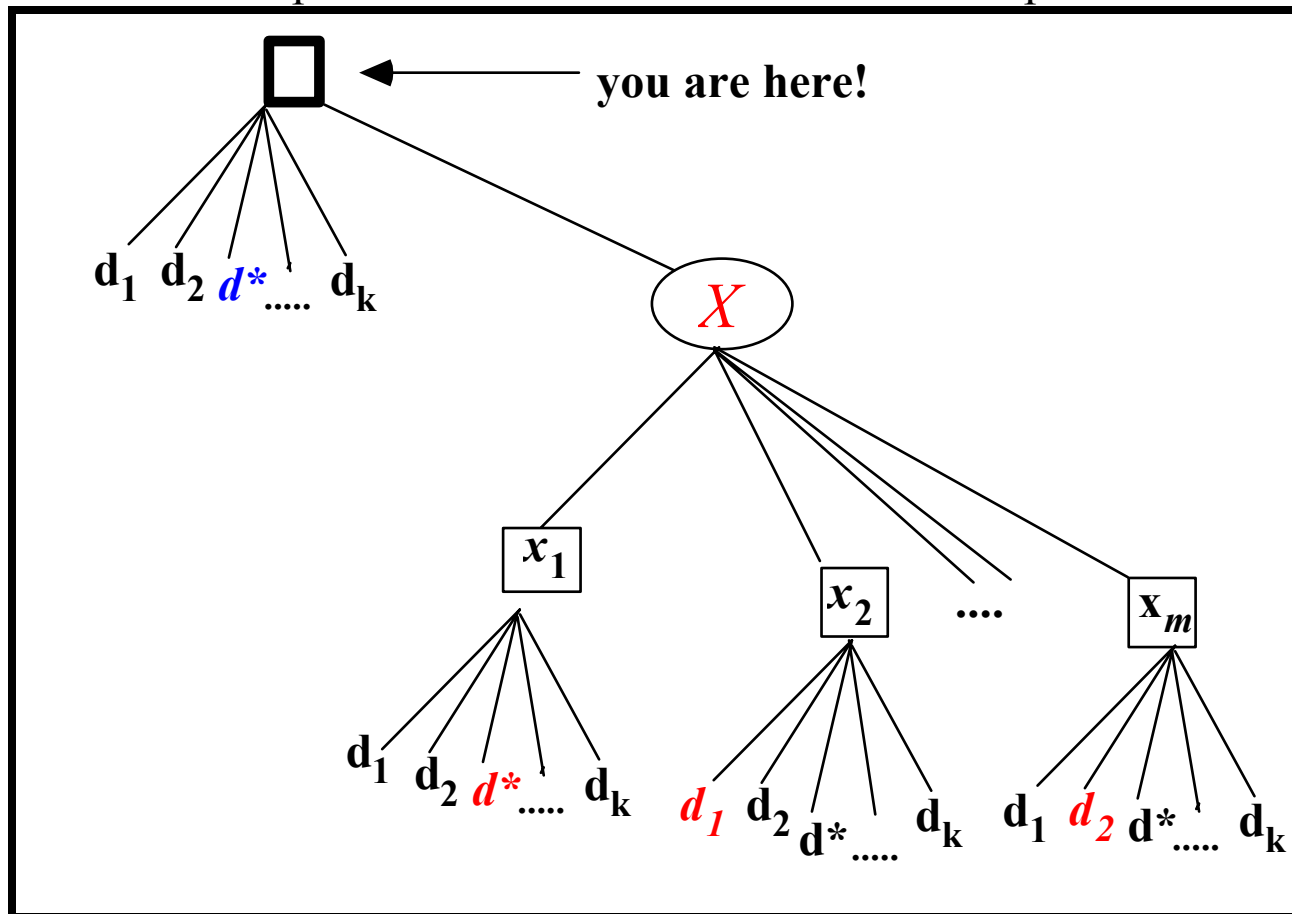
Note: More accurately, under these circumstances with act/state prob. independence, utility is defined up to a similarity transformation:  $\mathbf{U}_j'(\bullet) = a\mathbf{U}_j(\bullet) + b_j$ .

*Defn:* The decision problem is said to be in *regret form* when the  $b_j$  are chosen so that, for each state  $s_j$ ,  $\max_D U_j'(o_{ij}) = 0$ .

Then, all utility is measured as a “loss,” with respect to the best that can be obtained in a given state.

*Example:* *squared error*  $(t(X) - \theta)^2$  used as a loss function to assess a point estimate  $t(X)$  of a parameter  $\theta$  is a decision problem in regret form.

Reconsider the value of new, cost-free evidence when decisions conform to *SEU*. Recall, the decision maker faces a choice *now* between  $k$ -many terminal options  $D = \{d_1, \dots, d^*, \dots, d_k\}$  ( $d^*$  maximizes SEU among these  $k$  options) and there is one sequential option: first conduct experiment  $X$ , with sample space  $\{x_1, \dots, x_m\}$ , and then choose from  $D$ . Options in *red* maximize SEU at the respective choice nodes.



By the law of conditional expectations:  $E(Y) = E(E[Y | X])$ .

With  $Y$  the Utility of an option  $U(d)$ , and  $X$  the outcome of the experiment,

$$\begin{aligned}\text{Max}_{d \in D} E(U(d)) &= E(U(d^*)) \\ &= E(E(U(d^*) | X)) \\ &\leq E(\text{Max}_{d \in D} E(U(d) | X)) \\ &= U(\text{sequential option}).\end{aligned}$$

- Hence, the academician's *first-principle*:  
Never decide today what you might postpone until tomorrow in order to learn something new.
- $E(U(d^*)) = U(\text{sequential option})$  if and only if the new evidence  $Y$  never leads you to a different terminal option.
- $U(\text{sequential option}) - E(U(d^*))$  is the *value of the experiment*: what you will pay (at most) in order to conduct the experiment prior to making a terminal decision.

**Example: Choosing sample size, fixed versus adaptive sampling** (DeGroot, chpt. 12)

The statistical problem has a terminal choice between two options,  $D = \{d_1, d_2\}$ .

There are two states  $S = \{s_1, s_2\}$ , with outcomes that form a regret matrix:

$$U(d_1(s_1)) = U(d_2(s_2)) = 0, \quad U(d_1(s_2)) = U(d_2(s_1)) = -b < 0.$$

	$s_1$	$s_2$
$d_1$	0	$-b$
$d_2$	$-b$	0

Obviously, according to SEU,  $d^* = d_i$  if and only if  $P(s_i) \geq .5$  ( $i = 1, 2$ ).

Assume, for simplicity that  $P(s_1) = p < .5$ , so that  $d^* = d_2$  with  $E(U(d_2)) = -pb$ .



***The sequential option:*** There is the possibility of observing a random variable  $X = \{1, 2, 3\}$ . The statistical model for  $X$  is given by:

$$P(X = 1 | s_1) = P(X = 2 | s_2) = 1 - \alpha.$$

$$P(X = 1 | s_2) = P(X = 2 | s_1) = 0.$$

$$P(X = 3 | s_1) = P(X = 3 | s_2) = \alpha.$$

Thus,  $X = 1$  or  $X = 2$  identifies the state, which outcome has conditional probability  $1 - \alpha$  on a given trial; whereas  $X = 3$  is an irrelevant datum, which occurs with (unconditional) probability  $\alpha$ .

Assume that  $X$  may be observed repeatedly, at a cost of  $c$ -units per observation, where repeated observations are conditionally *iid*, given the state  $s$ .

- ***First***, we determine what is the optimal fixed sample-size design,  $N = n^*$ .
- ***Second***, we show that a sequential (adaptive) design is better than the best fixed sample design, by limiting ourselves to samples no larger than  $n^*$ .
- ***Third***, we solve for the global, optimal sequential design as follows:
  - We use Bellman's principle to determine the **optimal sequential design** bounded by  $N \leq k$  trials.
  - By letting  $k \rightarrow \infty$ , we solve for the **global optimal sequential design** in this decision problem.

- *The best, fixed sample design.*

Assume that we have taken  $n > 0$  observations:  $\tilde{X} = (x_1, \dots, x_n)$

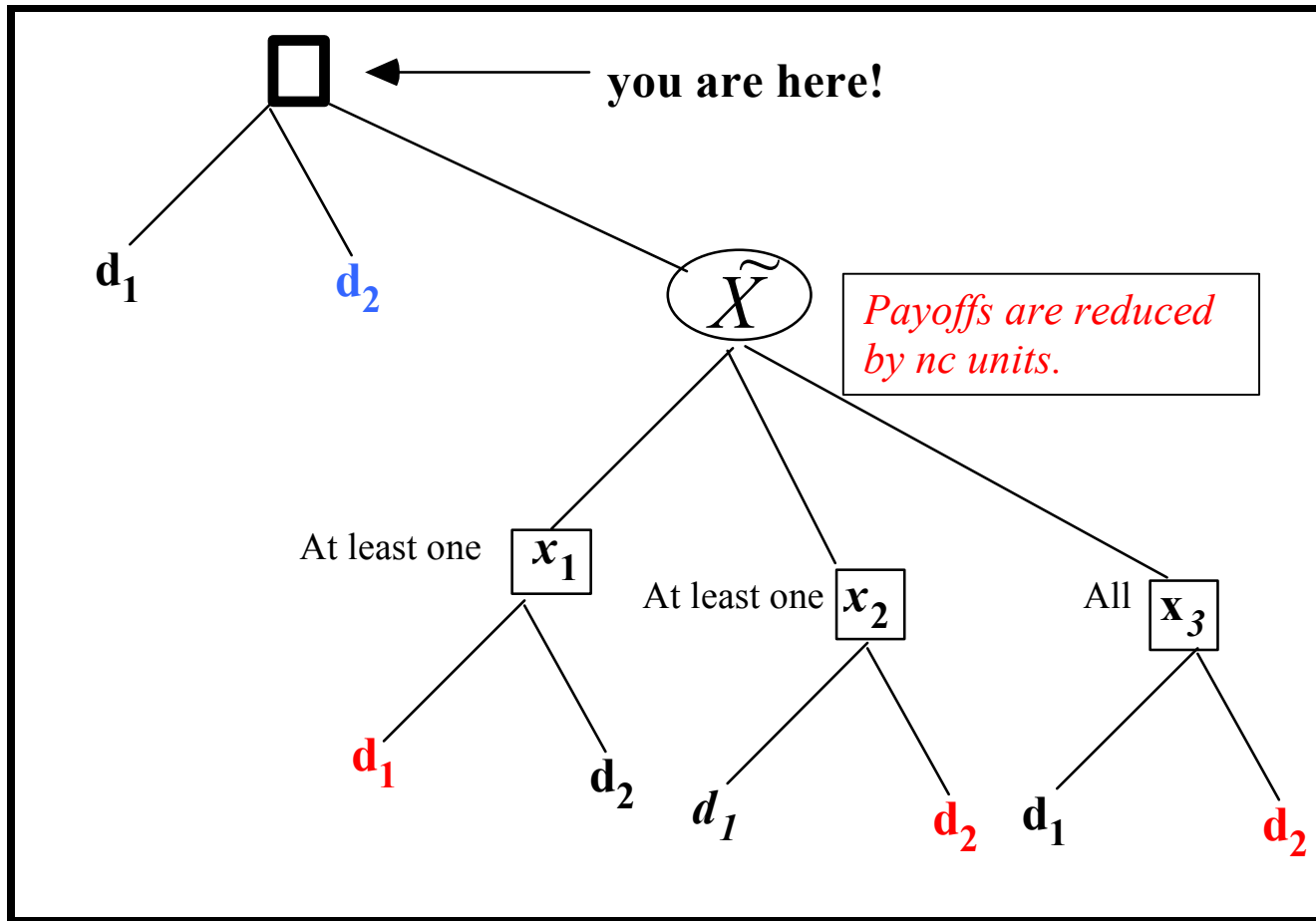
The posterior prob.,  $P(s_1 | \tilde{X}) = 1$  ( $P(s_2 | \tilde{X}) = 1$   $x_i = 2$ ) if  $x_i = 1$  for some  $i = 1, \dots, n$ . Then, the terminal choice is made at no loss, but  $nc$  units are paid out for the experimental observation costs.

Otherwise,  $P(s_1 | \tilde{X}) = P(s_1) = p$ , when all the  $x_i = 3$  ( $i = 1, \dots, n$ ), which occurs with probability  $\alpha^n$ . Then, the terminal choice is the same as would be made with no observations,  $d_2$ , having the same expected loss,  $-pb$ , but with  $nc$  units paid out for the experimental observation costs.

That is, the pre-trial (SEU) value of the **sequential option** to sample  $n$ -times and then make a terminal decision is:

$$E(\text{sample } n \text{ times before deciding}) = -[p b \alpha^n + c n].$$

Assume that  $c$  is sufficiently small (relative to  $(1-\alpha)$ ,  $p$  and  $b$ ) to make it worth sampling at least once, i.e.  $-pb < -[pb\alpha + c]$ , or  $c < (1-\alpha)pb$



Thus, with the pre-trial value of the sequential option to sample  $n$ -times and then make a terminal decision:

$$E(\text{sample } n \text{ times before deciding}) = -[pb\alpha^n + cn].$$

- then the *optimal fixed sample size design* is, approximately (obtained by treating  $n$  as a continuous quantity):

$$n^* = \frac{-\log[pb \log(1/\alpha) / c]}{1/\log(1/\alpha)}$$

- and the *SEU* of the optimal fixed-sample design is approximately

$$\begin{aligned} E(\text{sample } n^* \text{ times then decide}) &= - (c / \log(1/\alpha)) [1 + \log [pb \log(1/\alpha) / c] ] \\ &> -pb = E(\text{decide without experimenting}) \end{aligned}$$

- Next, consider the plan for **bounded sequential stopping**, where we have the option to stop the experiment after each trial, up to  $n^*$  many trials.

At each stage,  $n$ , prior to the  $n^{\text{th}}$ , evidently, it matters for stopping only whether or not we have already observed  $X = 1$  or  $X = 2$ .

- For if we have then we surely stop: there is no value in future observations.
- If we have not, then it pays to take at least one more observation, if we may (if  $n < n^*$ ), since we have assumed that  $c < (1-\alpha)pb$ .

If we stop after  $n$ -trials ( $n < n^*$ ), having seen  $X = 1$ , or  $X = 2$ , our loss is solely the cost of the observations taken,  $nc$ , as the terminal decision incurs no loss.

Then, the expected number of observations  $N$  from bounded sequential stopping (which follows a *truncated negative binomial* distn) is:

$$E(N) = (1-\alpha^{n^*})/(1-\alpha) < n^*.$$

Thus, the Subjective *Expected Utility* of (bounded) **sequential stopping** is:

$$-[pb\alpha^{n^*} + cE(N)] > -[pb\alpha^{n^*} + cn^*].$$

- What of the unconstrained sequential stopping problem?

With the terminal decision problem  $D = \{d_1, d_2\}$ , what is the **global, optimal experimental design** for observing  $X$  subject to the constant cost,  $c$ -units/trial and the assumption that  $c < (1-\alpha)pb$ ?

Using the analysis of the previous case, we see that if the sequential decision is for bounded, optimal stopping, with  $N \leq k$ , the optimal stopping rule is to continue sampling until either  $X_i \neq 3$ , or  $N = k$ , which happens first. Then, we see that

$E_{N \leq k}(N) = (1-\alpha^k)/(1-\alpha)$  and the SEU of this stopping rule is  $-[pb\alpha^k + c(1-\alpha^k)/(1-\alpha)]$ , which is monotone increasing in  $k$ .

Thus the **global, optimal stopping rule** is the unbounded rule: continue with experimentation until  $X = 1$  or  $= 2$ , which happens with probability 1.

$E(N) = 1/(1-\alpha)$  and the SEU of this stopping rule is  $-[c/(1-\alpha)]$ .

Note: Actual costs here are unbounded!

The previous example illustrates a basic technique for finding a global optimal sequential decision rule:

1) Find the optimal, *bounded* decision rule  $d_k^*$  when stopping is mandatory at  $N = k$ .

In principle, this can be achieved by *backward induction*, by considering what is an optimal terminal choice at each point when  $N = k$ , and then using that result to determine whether or not to continue from each point at  $N = k-1$ , etc.

2) Determine whether the sequence of optimal, bounded decision rules converge as  $k \rightarrow \infty$ , to the rule  $d_\infty^*$ .

3) Verify that  $d_\infty^*$  is a global optimum.

Let us illustrate this idea in an elementary setting: the *Monotone* case (Chow *et al*, chpt. 3.5)

- Denote by  $Y_{d,n}$  the expected utility of the terminal decision  $d$  (inclusive of all costs) at stage  $n$  in the sequential problem.
- Denote by  $\tilde{X}_n = (X_1, \dots, X_n)$ , the data available upon proceeding to the  $n^{\text{th}}$  stage.
- Denote by  $A_n = \{\tilde{x}_n : E[Y_{d,n+1} | \tilde{x}_n] \leq E[Y_{d,n} | \tilde{x}_n]\}$ , the set of data points  $\tilde{X}_n$  where it does *not* pay to continue the sequential decision *one* more trial, from  $n$  to  $n+1$  observations, before making a terminal decision.

Define the *Monotone Case* where:  $A_1 \subset A_2 \subset \dots$ , and  $\cup_i A_i = \Omega$ .

**Thus, in the monotone case, once we enter the  $A_i$ -sequence, our expectations never go up from our current expectations.**

- **An *intuitive rule* for the monotone case is  $\delta^*$ : Stop collecting data and make a terminal decision the first time you enter the  $A_i$ -sequence.**



- An experimentation plan  $\delta$  is a *stopping rule* if it halts, almost surely.
- Denote by  $y^- = -\min\{y, 0\}$ ; and  $y^+ = \max\{y, 0\}$ .
- Say that the *loss is essentially bounded* under stopping rule  $\delta$  if  $E_\delta[Y^-] < \infty$ , the *gain is essentially bounded* if  $E_\delta[Y^+] < \infty$ , and for short say that  $\delta$  is *essentially bounded in value* if both hold.

**Theorem:** In the *Monotone Case*, if the intuitive stopping rule  $\delta$  is essentially bounded, and if its conditional expected utility prior to stopping is also bounded, i.e.,

$$\text{if } \liminf_n E_\delta[Y_{\delta, n+1} \mid \delta(\tilde{x}_n) \text{ is to continue sampling}] < \infty$$

then  $\delta$  is best among all stopping rules that are essentially bounded.

**Example:** Our sequential decision problem, above, is covered by this result about the Monotone Case.

**Counter-example 1: Double-or-nothing with incentive.**

Let  $\tilde{X} = (X_1, \dots, X_n, \dots)$  be *iid* flips of a *fair* coin, outcomes  $\{-1, 1\}$  for  $\{H, T\}$ :

$$P(X_i = 1) = P(X_i = -1) = .5$$

Upon stopping after the  $n^{th}$  toss, the reward to the decision maker is

$$Y_n = [2n/(n+1)] \prod_{i=1}^n (X_i + 1).$$

In this problem, the decision maker has only to decide when to stop, at which point the reward is  $Y_n$ : there are no other terminal decisions to make.

Note that for the fixed sample size rule, halt after  $n$  flips:  $E_{d=n}[Y_n] = 2n/(n+1)$ .

However,  $E[Y_{d=n+1} | \tilde{x}_n] = [(n+1)^2/n(n+2)] y_n \geq y_n$ .

Moreover,  $E[Y_{d=n+1} | \tilde{x}_n] \leq y_n$  if and only if  $y_n = 0$ ,

In which case  $E[Y_{d=n+2} | \tilde{x}_{n+1}] \leq y_{n+1} = 0$ ,

- Thus, we are in the Monotone Case.

Alas, the *intuitive rule* for the monotone case,  $\delta^*$ , here means halting at the first outcome of a “tail” ( $x_n = -1$ ), with a sure reward  $Y_{\delta^*} = 0$ , which is the worst possible strategy of all! This is a *proper* stopping rule since a tail occurs, eventually, with probability 1.

This stopping problem has NO (global) optimal solutions, since the value of the fixed sample size rules have a *l.u.b.* of  $2 = \lim_{n \rightarrow \infty} 2n/(n+1)$ , which cannot be achieved.

When stopping is mandatory at  $N = k$ , the optimal, *bounded* decision rule,

$$d_k^* = \text{flip } k\text{-times,}$$

agrees with the payoff of the truncated version of the intuitive rule:

$$\delta_k^* \text{ flip until a tail, or stop after the } k^{\text{th}} \text{ flip.}$$

But here the value of limiting (intuitive) rule,  $SEU(\delta^*) = 0$ , is not the limit of the values of the optimal, bounded rules,  $2 = \lim_{n \rightarrow \infty} 2n/(n+1)$ .

**Counter example 2: For the same fair-coin data, as in the previous example, let**

$$Y_n = \min[1, \sum_{i=1}^n X_i] - (n/n+1).$$

**Then**  $\mathbf{E}[Y_{d=n+1} | \tilde{x}_n] \leq y_n$  for all  $n = 1, 2, \dots$ .

**Thus, the Monotone Case applies trivially, i.e.,  $\delta^*$  = stop after 1 flip.**

**Then**  $SEU(\delta^*) = -1/2$  ( $= .5(-1.5) + .5(0.5)$ ).

**However, by results familiar from simple random walk,**

**with probability 1,  $\sum_{i=1}^n X_i = 1$ , eventually.**

**Let  $d$  be the stopping rule: halt the first time  $\sum_{i=1}^n X_i = 1$ .**

**Thus,  $0 < SEU(d)$ .**

**Here, the Monotone Case does not satisfy the requirements of being essentially bounded for  $d$ .**

**Remark: Nonetheless,  $d$  is globally optimal!**

**Example: The Sequential Probability Ratio Tests, Wald's *SPRT* (Berger, chpt. 7.5)**

Let  $\tilde{X} = (X_1, \dots, X_n, \dots)$  be *iid* samples from one of two unknown distributions,

$H_0: f = f_0$  or  $H_1: f = f_1$ . The terminal decision is binary: either  $d_0$  *accept*  $H_0$

or  $d_1$  *accept*  $H_1$ , and the problem is in regret form with losses:

	$H_0$	$H_1$
$d_0$	0	- $b$
$d_1$	- $a$	0

The sequential decision problem allows repeated sampling of  $X$ , subject to a constant *cost per observation* of, say, 1 unit each.

A sequential decision rule  $\delta = (d, s)$ , specifies a stopping size  $S$ , and a terminal decision  $d$ , based on the observed data.

The conditional expected loss for  $\delta$  =  $a\alpha_0 + E_0[S]$ , given  $H_0$

=  $b\alpha_1 + E_1[S]$ , given  $H_1$

where  $\alpha_0$  = is the probability of a type 1 error (falsely accepting  $H_1$ )

and where  $\alpha_1$  = is the probability of a type 2 error (falsely accepting  $H_0$ ).

**For a given stopping rule,  $s$ , it is easy to give the Bayes decision rule**

*accept  $H_1$  if and only if  $P(H_0|\tilde{X}_s)a \leq (P(H_1|\tilde{X}_s))b$*

**and** *accept  $H_0$  if and only if  $P(H_0|\tilde{X}_s)a > (P(H_1|\tilde{X}_s))b$ .*

**Thus, at any stage in the sequential decision, it pays to take at least one more observation if and only if the expected value of the new data (discounted by a unit's cost for looking) exceeds the expected value of the current, best terminal option. By the techniques sketched here (*backward induction for the truncated problem, plus taking limits*), the global optimal decision has a simple rule:**

- **stop if the posterior probability for  $H_0$  is sufficiently high:  $P(H_0|\tilde{X}) \geq c_0$**
- **stop if the posterior probability for  $H_1$  is sufficiently high:  $P(H_0|\tilde{X}) \leq c_1$**
- **and continue sampling otherwise, if  $c_1 < P(H_0|\tilde{X}) < c_0$ .**

**Since these are *iid* data, the optimal rule can be easily reformulated in terms of cutoffs for the likelihood ratio  $P(\tilde{X}|H_0) / P(\tilde{X}|H_1)$ : Wald's *SPRT*.**

**A final remark – based on Wald’s 1940s analysis. (See, e.g. Berger, chpt 4.8.):**

- **A decision rule is admissible if it is not weakly dominated by the partition of the parameter values, i.e. if its risk function is not weakly dominated by another decision rule.**
- **In decision problems when the loss function is (closed and) bounded and the parameter space is finite, the class of Bayes solutions is *complete*: it includes all admissible decision rules. That is, non-Bayes rules are *inadmissible*.**

*Aside:* For the infinite case, the matter is more complicated and, under some useful conditions a complete class is given by Bayes and limits of Bayes solutions – the latter relating to “improper” priors!

## Additional References

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DeGroot, M. (1970) *Optimal Statistical Decisions*. McGraw-Hill: New York.