

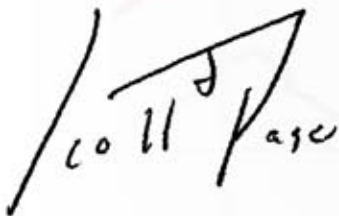
Statement of Accomplishment

Model Thinking

Dear Kijung Shin (koreaskj@snu.ac.kr),

Congratulations! You scored above 90% in the course, **Model Thinking**, an online, non-credit course authorized by the University of Michigan - Ann Arbor and taught by Professor Scott E. Page of the University of Michigan - Ann Arbor

Sincerely,

A handwritten signature in black ink that reads "Scott E. Page". The signature is stylized and written in a cursive-like font.

Scott E. Page